

FOSTER'S GROUP LIMITED

SUCCESSION COMMITTEE CHARTER

Objective

The objective of the Committee is to assist the Board to ensure that it is of an effective composition, size and commitment to adequately discharge its responsibilities and duties.

Constitution

The Committee is constituted and delegated functions by the Board. It has no powers other than those set out in this charter or otherwise delegated to it by the Board.

The Committee's role is to review and make recommendations to the Board. It has no executive power or management function.

The Constitution shall govern the regulation of meetings and proceedings of the Committee.

Composition

The Committee shall be comprised of at least 2 non-executive directors on the Board, all of whom shall be independent. Independence is given the same meaning as in the Board Charter.

A quorum shall be 2 members.

New Committee members shall be given a thorough briefing by the Chairperson and/or Secretary on key issues of Board composition and structure and provided with appropriate background documentation.

If a member of the Committee ceases to be a director of the Company, that member ceases to be a member of the Committee. The Board may remove a member of the Committee.

Chairperson

The Chairperson shall be the Chairperson of the Board.

Should the Chairperson be absent from a meeting, the members of the Committee present shall appoint a Chairperson for that particular meeting.

Frequency of Meetings

The Committee shall meet at least 2 times per year.

The Committee may call such additional meetings as the Chairperson of the Committee decides are necessary for the Committee to fulfil its duties.

Any Committee member can convene a Committee meeting.

Written Consent

Any action permitted to be taken at any meeting of the Committee may be taken without a meeting, if a written consent thereto is signed by at least 75% of the members of the Committee, provided that such written consent shall be filed with the minutes of the proceedings of the Committee.

Agenda

The Chairperson shall review the agenda for each meeting prior to its issue.

Any Committee member may require business to be included on the agenda provided the Chairperson and Secretary have been given prior notice of that business.

Attendance

The Chief Executive Officer will be invited to attend meetings, as required.

In addition the Committee may:

- access any employee or other individual and ask questions relating to Committee matters; and
- invite any employee or other individual to attend a meeting of the Committee,

as the Committee considers appropriate.

Independent External Advice

The Committee or any individual Committee member may engage an independent external adviser in relation to any Committee matter, at the expense of the Company. Before the external advice is sought, consent must be obtained from the Chairperson of the Committee.

The Chairperson of the Committee may determine that any external advice received by an individual Committee member be circulated to the other Directors of the Company.

Secretary

The Company Secretary shall act as Secretary of the Committee and shall attend meetings of the Committee, as required.

Minutes

Minutes of meetings of the Committee shall be prepared by the Secretary, approved by the Chairperson in draft and circulated to all members of the Committee and to the Board.

Minutes of meetings of the Committee shall be confirmed at the next meeting of the Committee and then signed by the Chairperson.

Responsibilities and Duties

The primary responsibility of the Committee is to review and make recommendations to the Board on the composition, size and commitment of the Board, to ensure that the Board:

- operates in such a way that the duties of the directors are likely to be efficiently discharged;
- adds value to the Company;
- has a variety of relevant perspectives and skills and a good understanding of the current and emerging issues of the business;
- can effectively review and challenge the performance of management and exercise independent judgment; and
- has the necessary competencies, expertise and experience to enable it to discharge its mandate effectively.

The duties of the Committee shall include:

- assessing the necessary and desirable competencies of Board members;
- evaluating the range of skills, experience and expertise on the Board prior to making any recommendation for an appointment;
- identifying individuals qualified to become Board members (noting that past or present partners of the firm then engaged as the Group's External Auditor are not to be appointed to the Board), following an assessment of their skills, experience, expertise and likely level of commitment, and recommending them to the Board;
- developing and implementing succession plans and plans for enhancing director competencies; and
- reviewing the performance of the Board, Board Committees, individual Directors, and the Chief Executive Officer.

In making its recommendations, the Committee will provide the Board with a statement of rationale and strategy behind its nominations and other recommendations.

Succession Planning and Identification of New Candidates for Chief Executive Officer

The Committee will implement a process for the succession planning and identification of suitable candidates for appointment to the position of Chief Executive Officer.

The Committee will make recommendations to the Board on succession planning and on candidates it considers appropriate for appointment as Chief Executive Officer.

Re-election of Retiring Non-Executive Directors

The Committee will inform the Board of the names of non-executive Directors who are retiring in accordance with the provisions of the Company Constitution and the Company's tenure rules and will make recommendations to the Board as to whether the Board should support the re-election of that retiring non-executive Director.

The Committee will review the retiring non-executive Director's performance during the period in which the non-executive Director has been a member of the Board. The Committee will conduct that review by whatever means it considers appropriate. A member of the Committee will not participate in the review of his or her own performance.

The Committee will ensure that any Notice of Company Meeting containing a resolution for the election of a non-executive Director is appropriately framed and includes information that investors might reasonably need in order to make an informed decision about the relevant candidates.

Appointment of Directors

The Committee will prepare for approval of the Board a letter of appointment (containing the terms and conditions of the appointment) and relevant documentation for proposed non-executive Directors and the Chief Executive Officer.

Performance Assessment

The Committee will ensure that there are processes in place to provide regular assessment and reporting of the performance of:

- the Board;
- Board Committees;
- individual Directors; and
- the Chief Executive Officer

in accordance with the provisions of the Board Charter.

The outcome of each review as above:

- as to the performance of individual Directors, must be discussed by the Chairman with each Director (and in the case of the Chairman, by a Director chosen by the Board for the purpose);
- as to the performance of the Board and Board Committees, must be discussed by the Board at its next meeting after conclusion of the review.

The Committee will also recommend to the Board appropriate strategies regarding any non-executive Director considered not to be carrying out his/her duties in accordance with the required performance criteria for the role.

In relation to the performance of the Chief Executive Officer this will be measured against agreed annual key performance objectives and consistent with the Company's Individual Performance Management program.

Removal of Chief Executive Officer

The Committee will recommend to the Board the removal of a Chief Executive Officer considered not to be carrying out his or her duties in accordance with the required performance criteria for the role.

Reporting

The Chairperson shall report to the Board at the Board meeting following each Committee meeting. The report shall cover:

- the primary responsibility and the recommendations set out in the Responsibilities and Duties section; and
- any other material matters relevant to the Committee's duties.

Distribution

After its review each year, this charter will be distributed by the Company Secretary to all Directors.

This Succession Committee Charter will be available for viewing by any person on the Company's website or a copy will be sent upon request.

Updated as at 18 February 2008